
IN RETROSPECT

Initial Plan (2007/08 financial year)

The preparation for the initial IDP for 2007 – 2012 started on 15 March 2006 with the inaugural meeting of the newly elected Councillors of Westonaria Local Municipality. Cllr B Mngwazana (Ms) was elected Speaker and Cllr MA Khumalo (Ms) was elected Executive Mayor.

Four (4) Councillors were appointed to represent Council at the West Rand District Municipality. They are:

Cllr D Nondzaba (Ms)
Cllr D Ntsie
Cllr M Mosimane (Ms)
Cllr C Turner

Once Cllr M Mosimane was appointed Chairperson of the Finance Portfolio Committee, she was replaced by Cllr C Matlala.

The Executive Mayor appointed the following Mayoral Committee Members to assist with her duties:

COUNCILLOR	CHAIRPERSON OF PORTFOLIO COMMITTEE
Cllr W Matshaya	Corporate Services
Cllr N Mndayi	Community Services
Cllr J Motsepe (Ms)	Infrastructure Development & Planning
Cllr A Gela (Ms)	Internal Affairs
Cllr M Mosimane (Ms)	Financial Services

With regard to the Turn Around Strategy, several follow-up workshops were held to discuss, consider and strategize on the way forward. Several economic models reflected elsewhere in the document were developed from the discussions politicians and officials had. Council is in its second year of implementation.

The initial IDP 2007 – 2012 focused on a strategy addressing the challenges ahead.

The appointment of senior management such as the Municipal Manager, Mr MG Seitsho, on 1 August 2007, the appointment of the Executive Manager: Management Support Services, Mr L Thibini, and Executive Manager: Community Services, Ms T Morolo on 1 December 2007, Mr S Mbanjwa, Head of Department: Integrated Development and Planning, on 1 April 2008 re-assigning Mr M van Brakel, Chief Finance Officer, on 1 April 2008 heralded a new approach for Westonaria Local Municipality and the communities of greater Westonaria. One of the senior managers, Mr H R Uys, Head of Internal Affairs, appointed 1 June 2004 provided consistency and a knowledge of the working environment.

Mr Seitisho from the onset expressed the wish to:

-  Better align the Budget to the IDP;
-  Promote service delivery;
-  Achieve objectives set for Council; and
-  Promote Local Economic Development.

Challenges ahead for Council are:

-  Managing load shedding passed on from Eskom as result of inadequate capacity planning.
-  Increased interest rates especially affecting the people having bonds on their homes.
-  Increased food and fuel prices.
-  National election scheduled for 2009.

The mining industry during January 2008 came to a halt when constant supply of electricity could not be guaranteed. Tough negotiations followed and fortunately the mining industry could start activities again although at a reduced level.

Many residents of greater Westonaria and the West Rand are directly or indirectly linked to the mines and it is having an affect on the people and the economy.

1st Review Process (2008/09 financial year)

A first time ever approach was undertaken with the IDP during the 1st review process. A ward-based approach was initiated providing a synopsis of each of the 15 wards, reflecting services offered in the wards as well as the capital projects undertaken for the 2007/08 Financial Year.

The following critical areas will provide direction:

-  Residents of greater Westonaria to have access to clean water and decent sanitation by 2010 and all houses have electricity by 2012.
-  Improve the provision of housing ensuring better quality houses closer to economic opportunities.
-  Job creation.
-  Building infrastructure through the Expanded Public Works Programme (EPWP) developing skills and creating job opportunities.
-  Fighting poverty by implementing special programmes in rural and urban areas.
-  Supporting small business development.

Fighting crime has become a major concern and is to be addressed by all levels of government. Areas where high incidents of crime occur within the wards are reflected thus providing relevant information to assist with the social crime prevention strategy to be developed. A combined effort can add value to this process.

Presenting the IDP represents one step on the way forward. Dedication, commitment and involvement of may other stakeholders are necessary to ensure its implementation and success. Community participation and involvement are valued and treasured. The Ward Committee system is an important advisory body and communication tool. Its members sacrifice their free time by serving the community. It is commended and acknowledged.

2nd Review of the IDP 2009/2010

The second review of the Integrated Development Plan (IDP) for the period 2007 – 2012 started in July 2008 and was performed amidst a number of critical events in the national, provincial, local government and business environments, namely:

- ✚ The leading party recalled the former President of South Africa, Mr Thabo Mbeki.
- ✚ Appointment of Mr Kgalema Motlanthe as President of the country for the remaining period up to the national elections to be held on 22 April 2009.
- ✚ Growing support for Mr Jacob Zuma, President of the African National Congress, to become President of the country after the elections.
- ✚ Resignation of several ministers in national government, e.g. the Minister of Defence, Mr T Lekota and others.
- ✚ Appointment of new ministers to departments amongst others: the Department of Local Government and Traditional Affairs, the Department of Defence, Department of Health, etc.
- ✚ Resignation of the Premier of Gauteng, Mr Mbhazima Shilowa.
- ✚ Appointment of Mr Paul Mashatile as the Premier of Gauteng.
- ✚ Establishment of a new political party: Congress of the People (Cope).
- ✚ Zimbabwe – tough negotiations took place to establish power sharing and the cholera outbreak cautioned neighbouring countries to be pro-active.
- ✚ The Global Economic Crisis also known as the “Credit Crunch” – The world economy was on the verge of the greatest recession since the great depression of the early 1930 when there was mass unemployment. Severe losses in the value of stocks worldwide led to a great decline in demand thus the production of raw materials and manufactured goods. This eventually resulted in large job cuts.

Although most of the economic turmoil originated in the United States of America (USA) and later other industrial countries, South Africa was also affected, although to a lesser extent, because it is one of the world’s largest suppliers of raw materials.

Due to the recession the projected growth rate within the economy could not be met and job losses are experienced within the South African community.

- ✚ Electrical load shedding passed on from Eskom to local municipalities had an impact. Eskom’s late announcement of a high tariff increase after municipal tariffs were published for implementation complicated matters. Council provided bridging finance resulting in a financial deficit negatively impacting on Council’s cash flow and the execution of intended capital projects.

Good news amidst the many changes were:

- ✚ Mr Barack Obama was elected President of the USA and is dedicated to remedy the economy.
- ✚ South Africa’s inflation rate is 8%.
- ✚ Initiatives that assisted South Africa to keep its economy going are:
 - The disciplined approach followed by the minister of finance, Mr Trevor Manuel, when borrowing money from overseas markets. Money was not paid for interest to these loans but was available to be spent within the country’s borders.
 - National government’s credit control measures implemented during 2007 protected South Africans from the severe impact of the credit crunch.

- President K Motlanthe initiated a task team comprising of business, organised labour, community organisations and government to agree on an appropriate South African response to the current economic crisis. The focus of the task team will be both on the immediate response required and longer term policy goals.
- The national election took place on 22 April 2009 and Mr Zuma was elected President of South Africa.
- Ms Nomvula Mokonyane was appointed Premier of Gauteng
- The 2010 World Cup Soccer event is the main driver of the South African economy and tourism industry.
- Merafong Local Municipality will no longer be part of North West Province but will be included into Gauteng's West Rand Region.
- Westonaria Local Municipality received a total amount of R30,8mil from the Municipality Infrastructure Grant (MIG) for the 2008/09 financial year. An amount of R38,6mil was granted for 2009/10 financial year.

At a local level, Cllr B Mngwazana resigned as Speaker of Council during May 2008 to be succeeded by Cllr L Kolisi.

Since the 2nd review process started six (6) Councillors passed away. Their contributions are valued and appreciated.

The Councillors are:

Councillor	Passed Away	Political Party	Portfolio
Cllr R Khunou	3 July 2008	Independent Democrats	Internal Affairs
Cllr RR Pelo	25 May 2008	Black People's Convention (BPC)	Municipal Public Accounts Committee (MPAC) member
Cllr SJ Nkosi	2 December 2008	BPC	Corporate Services
Cllr C Matlala	19 September 2008	African National Congress (ANC)	Council's Representative to the West Rand District Municipality. Municipal Public Accounts Committee (MPAC) member.
Cllr Z Ngonini (Ms)	3 April 2009	ANC	Ward Councillor – Ward 11
Cllr S Saki	10 May 2009	ANC	Finances Former Speaker of Council Chairperson of MPAC

Cllr L Matlenane, Ward Councillor for Ward 1, was removed from office on 11 July 2008.

New Councillors were appointed namely:

Councillor	Appointed	Political Party	Portfolio
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Cllr D Majola	22 October 2008	Independent Democrats (ID)	Community Services
Cllr S Nkosi	2 June 2008	BPC	Corporate Services
Cllr S Ngweventsha	10 September 2008	ANC	Internal Affairs
Cllr M Mankayi	10 November 2008	ANC	Community Services
Cllr NA Matela	15 December 2008	BPC	Corporate Services
Cllr IG Khoza (Ms)	25 March 2009	ANC	Ward Councillor Ward 7

Council's delegation of Councillors representing Westonaria at the West Rand District Municipality (WRDM) was reconsidered.

Cllr S Ngweventsha replaced Cllr D Ntsie
Cllr V Lwabi (Ms) replaced Cllr Matlala.

Other serving Councillors are Cllr D Nondzaba (Ms) and Cllr C Turner.

Plans and Policies

A number of plans and policies were developed and are being implemented to achieve the goals set out in the IDP. Due to the extent of the plans a list of the most important ones is provided indicating where it can be obtained from:

PLAN	CONTACT PERSON	OFFICE NUMBER	E-MAIL ADDRESS
Anti-corruption Policy	Mrs E Botha	011 753 1953	ebotha@westonaria.gov.za
Cash Management Policy	Mrs Renet Kilian	011 278 3052	rkilian@westonaria.gov.za
Employment Equity	Ms Sophy Maqhubu	011 278 3026	smaqhubu@westonaria.gov.za
HIV/AIDS in the Workplace Policy	Ms Sophy Maqhubu	011 278 3026	smaqhubu@westonaria.gov.za
Housing Development	Mr Langa Thibini	011 278 3020	lthibini@westonaria.gov.za
Indigent Policy	Mr Henk Botha	011 278 3063	hbotha@westonaria.gov.za
Integrated Transport	Mr Themba Kase	011 278 3230	tkase@westonaria.gov.za
Integrated Waste Management	Mr Moses Mokwana	011 278 3232	mmokwana@westonaria.gov.za

PLAN	CONTACT PERSON	OFFICE NUMBER	E-MAIL ADDRESS
Integrated Water Management	Mr Mpoti Machaba	011 753 1953	mmachaba@westonaria.gov.za
Local Economic Development Strategy	Mr Smuts Monoane	011 278 3089	smonoane@westonaria.gov.za
Revenue Management	Mr Henk Botha	011 278 3063	hbotha@westonaria.gov.za
Skills Development	Mrs Nadine Dreyer	011 278 3121	ndreyer@westonaria.gov.za
Supply Chain Management	Mr Johann Coetzee	011 278 3028	jcoetzee@westonaria.gov.za
Tariff Policy	Mr Henk Botha	011 278 3063	hbotha@westonaria.gov.za
Youth Development Strategy	Mr Abe Bodibe	011 278 3036	gpeelee@westonaria.gov.za

An IDP Steering Committee was established to assist with the prioritization of capital projects.

Comments on the Draft IDP were received from local business people and the public participation process within the various wards. These comments were considered and where possible included into the final product.

Readers are invited to comment, either verbally or in writing to the following address:

Municipal Manager Westonaria Local Municipality PO Box 19 WESTONARIA 1780	Tel: (011) 278-3000 Fax: (011) 753-4176 Email: jcoetzee@westonaria.gov.za
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GLOSSARY OF TERMS

The following definitions have been developed to provide clarity and are relevant within the context of the Integrated Development Plan.

Term	Definition
Alignment	Conformance with policies, strategies and priorities at national, provincial and district levels.
Capital Budget Item	A separate line item or vote on the Municipality's Capital Expenditure Budget. The capital budget takes care of items that become a capital asset of the Municipality.
Capital Investment Programme	A multi-year analysis showing the Municipality's planned expenditure on capital projects. The MIG will be an important source of funding.
Categorisation	The process of grouping projects together according to pre-set criteria to facilitate the subsequent prioritising and ranking of projects.
Developmental Projects	Projects that contribute to the development in the Municipal area, especially in previously disadvantaged communities.
Project Linkages	Consistency between National, Provincial, District and Local Municipality projects.
IDP Project List	List of all proposed projects.
Operational budget item	A separate line item or vote on the Municipality's Operating Budget.
Operations Budget	A project that is not necessarily a separate item or vote on the Operating Budget and that is executed by Municipal in-house resources. The funds are usually budgeted under the Department's globular overhead budget items e.g. salaries.
Prioritisation	A process of evaluating projects in terms of pre-set criteria and then ranking the proposals in priority order.
Priority Issues	These are the key issues identified from a realistic assessment of community and stakeholder specific issues as well as overarching issues that related to the Municipality and its sustainability.
Strategy	A Strategy is a statement that says how a particular development objective is going to be reached or "gap" is going to be bridged. It includes achievability and feasibility considerations e.g. institutional and financial constraints.
Project	An initiative or activity with a clear beginning and an end, and that is aimed at creating change, implementing strategic plans, fulfilling contract agreements, or solving specific problems.

Term	Definition
Project Proposal	A format that contains the essential motivation for a project, indicating a descriptive name, location, output, timing, finances and responsibilities.
Project Status	The stage of development of a project e.g. a future project for subsequent years, planning stage, implementation stage, or completed.
Public and Stakeholder Participation	Structured participation by the general public through community organisations, and other stakeholder groups e.g. industry, business.
SoER	State of the Environment Report
Risk	Is defined as the level of exposure to known and unknown events that the Municipality must understand and effectively mitigate to achieve its objectives and create value for its stakeholders.
Impact	Refers to the potential magnitude of the impact on the Municipality's operations, should the risk/threat actually occur. Impact must be assessed on the basis that management has specific controls in place to address the risk/threat, i.e. without any implemented controls, what will the impact of the risk be on the Municipality's ability to achieve its objectives.
The Probability of Occurrence / Likelihood	What is the likelihood of an identified risk/threat occurring within a specified period of time, i.e. between one and three years?
Inherent risk	Is a product of impact and probability of occurrence? It is the Municipality's assessed maximum risk exposure before implementing any specific controls to reduce such exposure to risk.
Control adequacy	Refers to the Municipality's control environment. The perceived adequacy of controls is an indication of how well risks are managed.
Residual risk	Is the value of risk that the Municipality is exposed to after taking into account the related controls currently in place to manage that risk. Residual risk/exposure is therefore the difference between the assessed inherent and the related control adequacy.
Control	Can be defined as "any action, system or process implemented by management to enhance the likelihood that established objectives and goals will be achieved. Thus control is the result of proper planning, organising and directing by management."